

Clinical Services Plan FAQs

What is a Clinical Services Plan?

A Clinical Services Plan provides the strategic direction for the organisation and delivery of clinical health services to meet the future needs of the population and improve population health outcomes.

A Clinical Services Plan looks at the health needs of our population, now and into the future, and the services required to meet those needs. It also outlines the services changes needed in order for us to meet future population health needs within the context of rising levels of health needs and increasing demand on health sector services.

In short, the Clinical Services Plan outlines the clinical service changes needed over the next five to ten years for us to achieve our ideal future state, as described in [Our Vision for Change](#).

It is also the first step in a capital planning process, identifying the future configuration of services and the consequent impact on any new hospital footprint.

Why do we need a Clinical Services Plan?

Changes to our services and infrastructure will be needed in order for us to implement [Our Vision for Change](#), because the way Hutt Valley DHB currently funds and provides health services is not sustainable over the long term.

We are facing a number of issues challenging our models of care: an aging population, a growing burden of long-term conditions, and health inequities. If we continue without making changes, our DHB will not be able to cope with the growing demand or meet much needed improvements in health outcomes.

The Clinical Services Plan outlines the clinical service changes required over the next five to ten years in order for us to address the rising demand for health care and improve health outcomes and health equity. It also allows us to start planning a hospital redevelopment, and sets the direction for the future footprint of a hospital facility built on modern models of care. This includes planning for a hospital footprint that clearly delineates what should be delivered on a hospital site (i.e. complex, episodic care) within a network of other hospital facilities across the Wellington region, and the services that are more appropriate to be delivered in the community, home or other more appropriate settings.

What isn't included in the Clinical Services Plan?

The Clinical Services Plan is not:

- a plan for the whole Hutt Valley DHB health system
- an asset management plan or [the final](#) facilities plan for the Hutt Hospital campus
- a workforce plan
- a financial plan to constrain spending.

The Clinical Services Plan is not a *Health System Plan* that addresses broader issues of improving health outcomes. Addressing how we impact on broader health outcomes sits within [Our Wellbeing Plan](#), our Māori Health Strategy (in development) and our [Pacific Health Plan](#). Also, while the Clinical

Service Plan provides the basis for further facilities planning, it is not an asset management plan or a facilities plan in itself.

How does the Clinical Services Plan fit with our strategic framework?

[Our Vision for Change](#) sets the overall strategic direction and describes our ideal future state. It focuses on the key directions and enablers to achieve healthy people, healthy families, and healthy communities.

[Our Wellbeing Plan](#) focusses on prevention, strengthening whānau and communities, and addressing the wider determinants and environmental factors that impact our physical and mental wellbeing.

Our Māori Health Strategy (in development) details our commitment to improving the health of Māori in our district and accelerate Māori health equity.

[Our Pacific Health Plan](#) aims to improve Pacific health and reduce health inequities through four priorities focus areas: child health, health literacy, access to care, and workforce capacity.

Our Clinical Services Plan provides an outline of how we will need to reconfigure our clinical services over the next 5-10 years to address growing health demands and achieve our Vision for Change.

How does the Clinical Services Plan fit within the broader sub region?

The Clinical Services Plan sits within a broader programme of sub regional planning, particularly with CCDHB. It proposes that we consider the Hutt hospital site, within a network of hospitals that includes Wellington and Keneperu. That means that we consider the future configuration of services that might be provided on the Hutt site within a broader context of what could be delivered on other hospital sites if we were to plan services together.

A separate sub-regional planning process with CCDHB has been approved by our Boards, which will consider how a small number of services may be delivered jointly across the sub region. A joint board subcommittee across both DHBs will be established to support this, with a joint Steering Group with key clinical and managerial leads overseeing this work.

How was the draft Clinical Services Plan developed?

The draft plan has been developed through extensive engagement across the health system, involving clinicians, managers, community stakeholders, primary care clinicians and managers, NGOs and consumers. Well over 40 meetings and workshops were held over a period of nine months.

Consultation of the development of the draft plan included:

- Workshops with individual services (25 meetings)
- Meetings with primary care practice teams (3 meetings)
- Broader workshops with a range of NGOs
- Nine patient journey workshops
- A workshop with Māori mums
- Integrative workshops in areas of surgery, child health, older persons and medicine.
- Two workshops with Pacific consumers (young and elderly)
- Several meetings with CCDHB Executive and one meeting with the Wairarapa Executive
- One on one meetings with clinicians where requested

How can I have my say on the draft plan?

We are now seeking comment on the draft plan. We value your contribution and really appreciate any feedback you can provide.

An email link is provided in [the website article](#) from which this document was downloaded.

The final date for comments is **Friday 28 September**.