

# OUR STRATEGIC VISION

## THE *strategic* DIRECTIONS

### SUPPORT LIVING WELL

- ▶ We invest in helping people to help themselves keep well
- ▶ We invest in the first three years of life
- ▶ We intensify our approach for those most at risk of poor life outcomes
- ▶ We have shared goals for eliminating health inequalities
- ▶ We work collaboratively with strategic partners to create healthy environments

### SHIFT CARE CLOSER TO HOME

- ▶ Care is community-based 'by default' - services are delivered closer to people and their whānau
- ▶ Enhanced primary care functions as the 'health care home' of people and whānau
- ▶ Health professionals and community providers work as one team

### DELIVER SHORTER, SAFER, SMOOTHER CARE

- ▶ People and whānau communicate with a wider range of health providers electronically
- ▶ Patients, whānau and health professionals have informed conversations about interventions that add value to care
- ▶ Shared care plans are built around what's important to patients and whānau
- ▶ Primary and community services coordinate care across a wide range of health and social services
- ▶ Health professionals collaborate in training, leadership and quality improvement activities and opportunities

## THE *strategic* ENABLERS

### ADAPTABLE WORKFORCE

- ▶ A culture that nurtures professional competence and staff wellbeing
- ▶ A well-trained workforce able to support people and whānau to stay well
- ▶ A flexible and adaptable workforce with greater diversity in skill mix
- ▶ A workforce that is technologically capable

### SMART INFRASTRUCTURE

- ▶ A digitally-enabled health system that finds technological solutions to
  - ▶ support people and whānau to stay well with more individualised care
  - ▶ shared information and care plans for better tracking of care, reduced variation in care and reduced errors
- ▶ Use of data to understand people's needs and drive people focused services
- ▶ A local hospital facility footprint designed for complex care and networked with other hospital services

### EFFECTIVE COMMISSIONING

- ▶ Decisions by all those working in the system demonstrate responsible stewardship of limited resources
- ▶ Commissioning for outcomes - measuring patient outcomes against what matters to patients and whānau
- ▶ Whānau, communities and health professionals are central to the decisions made around resource allocation
- ▶ Available resources achieve equitable and sustainable outcomes
- ▶ Resources are considered across the whole of system, including across the broader social sector
- ▶ 'Smart investments' are based on sharing of data and pooling of resources



## OUR VISION FOR CHANGE

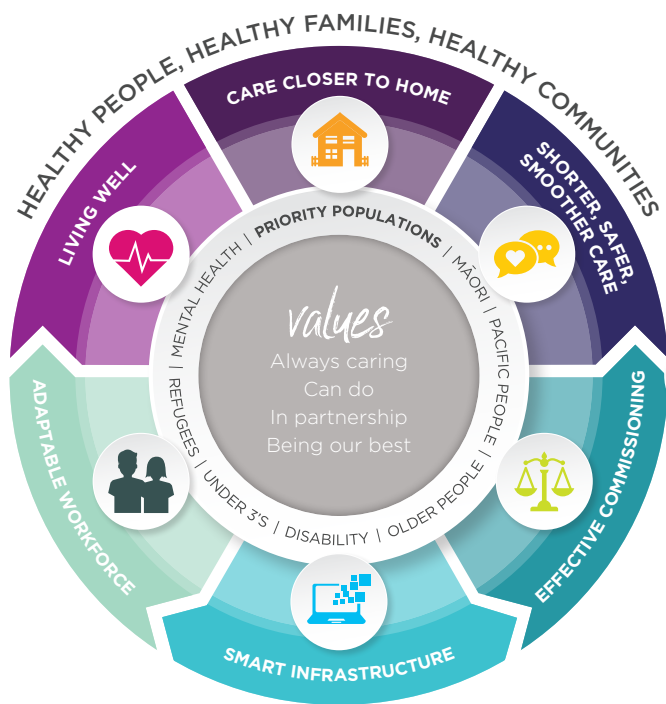
*Transforming our health system*

2017-2027

HUTT VALLEY DHB



# OUR VISION FOR CHANGE: HOW WE WILL TRANSFORM OUR HEALTH SYSTEM 2017-2027



The Hutt Valley, Te Awakairangi geographical area, incorporates both Hutt City and Upper Hutt City. Over the next 10 years our population will change dramatically. By 2030 the population aged over 85 will increase by 70% and there will be a significant increase in people with long term health conditions. There are variations in socioeconomic status within the Hutt Valley. A high proportion of individuals and whānau face a range of complex social issues that impact on their health outcomes.

Now is the opportunity to create a more responsive, equitable and patient and whānau centred health system.

## Principles FOR DECISION MAKING

We will consider the following to ensure we are making good investment decisions:

**EQUITY:** our decisions will support the elimination of health inequalities

**NEEDS-LED:** our decisions will improve individuals and whānau experiences of care and address what matters most to them

**OUTCOMES FOCUSED:** our decisions will improve health outcomes and wellbeing for individuals and whānau

**NEEDS-FOCUSED:** our decisions will be based on where the greatest need lies

**PARTNERSHIPS:** our decisions will increase connections between individuals, whānau, health and social services

**SYSTEMS-THINKING:** our decisions will benefit the health system as a whole

**CO-DESIGN:** our decisions will draw on the knowledge and expertise of our partners and be co-designed with them

**STEWARDSHIP OF RESOURCES:** our decisions will ensure we get the best value from our funding and carefully balance the benefits and costs of our investments

## Strategic OUTCOME

Our vision is that the future Hutt Valley health system will be one where:

- ▶ Care is delivered equitably so everyone has the opportunity to achieve the same level of good health
- ▶ People are owners of their care and involved in decision-making about their care and how it is provided
- ▶ The majority of health services focus on prevention, and health care is provided earlier and closer to people's home
- ▶ Urgent and complex care is readily available for episodes of ill health but the majority of health care will be planned
- ▶ We work in partnership with local government, the wider health, social and education sector
- ▶ There is a clinically and financially sustainable future for our health system